## Community Foundation Regional Gathering, July 18, 2017

Hosted by ChesCo CF at Hirtle Callaghan & Co.

What's New?

- Pedro @Philadelphia Foundation
  - "On the Table" CCCF participated in it
    - Almost 300 people around the neighborhood hosted dinners and lunches to discuss the community
    - Still gathering information to partake in the event again in the future
  - o "PA is Ready"
    - State-wide effort to support state organizations
    - Immigrants and refugees to get legal access to education and such
- Charles and Diane @Luzerne Foundation
  - \$37 million in size (\$17 million in grants)
  - Faith-based projects
  - $\circ$   $\;$  Modified their grant-making strategy and still working on it  $\;$ 
    - Working on making bigger grants
    - Big change for them
  - Large component: Scholarships
    - 103 candidates
    - Most of the staff attend the ceremonies in all different places (between the 2 of them)
      - 5-7 at a time, then leave
    - "It's nice to get a touch of where the money is going and wishing them good luck"
    - Don't get the scholarship until they graduate
  - "YAC" Youth Advisory Committee
- Jason @Berks County Community Foundation
  - YAC Program
    - Every year gives out \$15,000 in grants
  - Program in Harrisburg coming soon
    - Announcing the results of a report in municipalities around the state
    - August will be hearing from them
  - "Berks Vital Signs" data and statistics indicator on their website
- Laura @Scranton Area Community Foundation
  - o 4 issues
    - Initiative to look at public transportation on an equity perspective is impacting the community on health care and such
      - "Equitable" transit summit
      - Leverage resources, understand assets, etc...
    - Women in Philanthropy
      - Hunger/need to leverage the female donor population
      - Prioritize with constituents to help women feel more financially confident
      - Advancing stamina
      - Challenges of oral health
    - Medallion Partners Program

- Bring other advisors and donors into the picture
- Offer new types of charitable funds
- Charitable gift annuities (CGA's)
  - 1. Advisors want to be able to offer to their donors
  - 2. Different policies attached with CGA's
  - 3. Delaware Budget line
- Becoming an asset to the Community in Management Agreements and such

## • Bernie, Erika, Mike & Trish @ Lehigh Valley

- New staff
- Strategic Planning Process
  - Restructuring the size and culture of their board
  - Fewer committees and more strategic support
  - Major change in their grant-making
- 50<sup>th</sup> anniversary year (year-long event)
  - Every other month, they give grants out to 5 finalists who are chosen to compete for grants through a series of videos they do (6 different issues)
    - Narrowed down from 30-40 issues
    - Public votes on it: social media
      - 1. 60,000 votes
      - 2. 100,000 views of videos of each issue which narrowed it down to the 6 issues
      - 3. Certain number of votes a day
    - Prioritized based on where they want to be as a community foundation
    - "Be the Spark" Campaign
      - 1. Mental behavioral access
      - 2. Cultural enrichment
      - 3. Food and housing access
      - 4. Environment sustainability
      - 5. Human trafficking
      - 6. Veterans affairs
    - \$50,000 in total for grants given out
    - Added 6 new cycles of grant-making as a result of it
    - Awareness building
    - Opportunity for others to join the effort
  - Fellowship
    - Donor-funded
    - Dr. Chris Bork
- Grant-Management System

## • Meg Fallin Dietrich @Summit Area Foundation

- 50<sup>th</sup> year anniversary
- o \$16 million
- Going through a strategic planning process
- o Fiduciary
- "Best kept secret"
- Looking to grow restricted funds
- Jeff @Princeton CF

- 80% of staff present:
  - Chief Financial Officer
  - Director of Communication
  - Grants & Community Manager
  - Scholarship Manager/Receptionist/Donor-Engagement
  - Accountant (Controller)
  - Director of Donor Services
  - VP for Development Programs
  - VP of Grants & Development
  - VP for Development
- Revamped annual appeal process
  - Recreated as a year-long process
  - Lapsed contributors
- Predecessor achieved the highest level of annual assets growth; then surpassed that in the past 2 years; on a roll
  - Now over \$100 million
- New grant guidelines (from responsive to a more strategic approach)
- o Looking for more collaboration with other foundations and community
- How to continue visibility and communicate who they are
- Jodie @Montgomery County Foundation
  - Much more active with community work
    - Literacy in Academic Universities
    - Women in MonCo
      - Roundtable sessions
  - Monthly workshops to work on all of these "pieces" foundations are working towards accomplishing
  - Collective decision making on a larger basis
- Elise @ York County Community Foundation
  - o \$135 million assets
  - Partnering with funders
    - Communities and schools (United Way)
      - Helping students be more successful
      - 5 programs at schools
    - Gun violence prevention initiative
      - People tied to incidents
      - Modeled after Boston program
      - Identifying potential offenders
      - Finding stable housing to get folks out of these conditions
      - \$57,000 a year
      - Crime is down a certain percentage
    - Park improvement
    - Housing projects
    - Community and advocacy
      - Document progress and such
    - Municipality challenges
    - Aging initiative
      - Age-friendly environment
    - Storm water authority

- "York counts" indicator projects
  - Taking a lot of data and displaying it on the website
  - How they compare to PA
- Invested in donor central for technology upgrades
  - Grant software
  - "Found it"
- <u>Stuart @Delaware Community Foundation</u>
  - Reviewing various foundations for best practices
  - A dozen major internal operational changes within past year, including
    - Scholarship software
    - Online access for donors
  - o 1300 funds
    - Lots of agency funds (\$10,000 funds)
  - "Delaware Focus" Oct. 2015
    - Indicators dashboard
    - "Flying a drone over the state" and zooming in on what needs help
      - What's going well, what's going poorly, etc...
        - 1. Issue: Diversity in community
        - 2.
- <u>Betsy @Frederick, MD</u>
  - Making it easier for grantees to apply for grants
  - Needs assessment a few years ago
    - Quantitative and qualitative data
    - Donor surveys
    - Using this information to help progress in 3 community issues:
      - 1. School readiness
      - 2. Access to health care
      - 3. Housing
  - o Launching donor access software
    - Where donors can access their own funds on the website
  - Active in community leadership roles
    - Wanted to bring donor side to the 3 issues
  - "Unrestricted Giving Campaign"
  - 0

## Mike @ Jewish Community Fdtn Southern NJ

- Collaborate with Jewish Orgs
- o Event-driven
- Working on collaborating with other organizations/foundations
- "Best kept secret"
- o Scholarships
- Working with advisors & expanding what they're doing
- <u>Scott @SW Initiative, Minnesota</u>
  - 18-county community foundation
  - w/McKnight Foundation
    - 6 independent foundations
  - o Direct business loans and equity investments
    - Business retention/expansion

- Manufacturing plants
- Small businesses
- Ethnic grocery stores
- Hotels
- Migrant workers who want to grow wealth
- Biggest economic issue in area: childcare availability
  - "Biggest challenge on their radar"
  - Workers leaving the workforce
- Community banks
  - Good source of growth and development
  - Work in outreach with community banks
- Erica @ Lower Eastern Shore, MD
  - Heavily rebranding
  - o \$110 million in assets
  - Lower 3 shores (Ocean City, Assateague, x)
  - Just launched a new website
  - o "Community Floors" Platform
  - "Giving Day"
    - Partnered with Civic NPOs
    - \$90,000 total
  - Focusing on workforce development, school readiness, etc...
  - Local junior achievement and university
  - o "Well-kept secret"
- <u>Melissa @ Community Foundation of Anne Arundel County, MD</u>
  - $\circ$  19 years of the foundation
  - \$1.45 million in grants last year
  - o Focused on increasing awareness and internal development
  - o "Community Sweep"
  - Continue to manage estate planning council
  - o 3-year strategic plan
    - Community leadership and partnerships
      - Speaker series (community impact)
        - 1. Partner with county and 2 major hospitals
        - 2. Awareness of the foundation and important county issues
        - 3. "We're the umbrella, some other nonprofit takes the lead on the event"
        - 4. Presentations and conversations
        - 5. Topics (Community engagement in public schools, etc...)
    - Workshops with businesses and nonprofits (can't promote their business)
    - Collaborative giving (arts & culture, and environment)
- Molly @Center Foundation, State College
  - o "Center Inspires"
    - Encourage partnerships between nonprofits
    - County-wide issues
    - Offer \$100,000 a year that can go towards one project
    - Encourage programs outside what they normally do
    - Within 18 months

- Engage with community
- Applications each year
- Process to reup their standards
- "Giving Day"
  - Continues to grow; hugely successful
  - "best marketing the foundation has ever had"
  - New website (partnered with a company)
- Looking for professional advisory programs
- Working on nonprofit training
  - Social media
  - Online giving
  - Thanking donors
- o "Center Pact"
  - Philanthropic actions by high school teams
  - Once a month they meet
  - Bringing donors to the foundation that may be harder to find
- Changing marketing program (survey)
  - People know who they are, but not what they do
  - Annual Report → "Annual Magazine"
  - •
- Beth @Chester County Community Foundation
  - \$50+ million in assets; 350 funds; 23 yrs old
  - o 220 scholarships & 500 grants annually
  - o Strengthening relationships with professional advisors, fund advisor families
  - o Medallion Partner program: Opportunities for investment managers to work with CCCF
  - Reaching out to next gen via Giving Circles
  - 80+ nonprofit endowment funds:
    - NP suite of services = training staff & board; peer groups; trustee institute; planned giving support services
  - Admin focus: dashboards, MOVES management tracking, etc to institutionally track activities & outcomes

Respectfully submitted by: Dwayne Robinson 7/25/2017