FOOD FOR THOUGHT: BOARD TRUSTEE EDITION

VIRTUAL "BACK TO SCHOOL" FOR BOARD MEMBERS



THANKS TO OUR PRESENTING PARTNERS





















THOUGHT LEADERS







Sylvia/Carter and Associates https://www.sylviacarter.com/

Corrine Sylvia, CFRE & Connie Carter, CFRE, Principals

Fundraising feasibility studies

Fundraising campaign management

Resource development program assessment

Annual campaigns

Major gift development

Board development

Strategic planning

Partnership/collaboration exploration

Krystine Sipple Consulting https://krystinesipple.org/

Krystine Sipple, CFRE

Leadership

Governance

Strategic planning

Fundraising

Marketing & promotion

OVERVIEW

INDIVIDUAL DONOR FUNDRAISING: LEAN INTO THE TRENDS

- 1. Role of the Board & Staff in Raising Funds
- 2. EFFECTIVELY PREPARE & ARTICULATE YOUR MESSAGE
- 3. Make a Successful Ask: The Art of 'The Ask'



RESPONSIBILITIES OF A NONPROFIT BOARD OF DIRECTORS

- Ensure Legal & Ethical Integrity
- Build & Maintain a Competent Board



- Protect Assets & Provide Financial Oversight
- Ensure Adequate Financial Resources
- Enhance the Organization's Public Standing
- Select, Support & Evaluate the Chief Executive



TODAY'S COVID-RELATED CHALLENGES



- Special events, galas, auctions, holiday events are cancelled.
- Tuitions & ticket revenues are down or even gone.
- The novelty of online classes & conferences has worn off.
- IRA holders don't have to take the distribution.
- Some businesses & nonprofits are struggling, while others are thriving.
- Many nonprofits' reserves are being depleted, as they are being used for operating expenses.
- Everyone is concerned about what the future will bring.

GIVING IS WIN/WIN – AND IT FEELS GOOD!

- Donating gives people opportunities:
 - to help to make the world a better place
 - to connect with something larger than themselves
 - to remind people that each contribution matters & they can make a difference in the communities they care about
- Giving is a very personal act
 - people give from the their hearts
 & with their heads
 - giving feels good



FUNDRAISING IS A TEAM SPORT — WHY YOUR INVOLVEMENT IS IMPORTANT





- Foundations help initiate causes and provide seed funding. But it's not their role to sustain a specific nonprofit forever. Foundations & government funders insist on community support
- To thrive over time, nonprofits needs a strong, vibrant pool of individual donors
- Board members help with fundraising by:
 - providing connections & background research
 - opening doors
 - serving as good will ambassadors

Staff can't do this outreach work alone

- Fundraising teams build strong nonprofits
- Board members fundraise because they CARE about the CAUSE
- There is NO SUBSTITUTE for Board volunteer involvement in fundraising

BOARD ROLE: HOW YOU CAN HELP

- Put your energy into activities that will produce the best results. Don't get distracted by details & non-essentials
- Bring your network to the nonprofit
- Develop ways to connect your employer & workplace colleagues to the nonprofit
- Promote your nonprofit all the time
- Pick your best roles in the Ambassador to Steward Continuum and JUST DO IT!



BOARD FUNDRAISING ROLES: AMBASSADOR TO STEWARD CONTINUUM

- Major gift solicitors are made, not born.
- For most people, asking other people to part with their money is difficult at best. Practice helps. Passion is key.
- Developing and sustaining major donors is a circular process that is ongoing & regenerating.
- Most of the nonprofit-donor relationship has nothing to do with actually asking for money.
- Here are 6 ways that Board Members help develop enthusiastic donors for nonprofits:

#1-BE A DONOR

Make your own stretch gift. Confirm your own commitment & confidently convey it to others.

#2-BE AN AMBASSADOR:

Ambassadors naturally talk about our nonprofit wherever they go. To be a good ambassador:

- Understand and overcome your own roadblocks to talking about our nonprofit.
- Observe good ambassadors in action.
- Identify situations where you can share your personal feelings about our cause.
- Select potential donors to talk with about our nonprofit.
- Practice! Practice! Practice!
 - ☐ Talk about our nonprofit at home.
 - ☐ Talk about our nonprofit with close friends.
 - ☐ Talk about our nonprofit at work.
 - ☐ Talk about our nonprofit with strangers.



AMBASSADOR TO STEWARD CONTINUUM, CON'T

#3-BE A SLEUTH



A sleuth is always looking for potential donors to the nonprofit.

ACTIVE sleuths find out, when talking with another person, if they are open to the possibility of learning more about our nonprofit. **QUIET** sleuths explore, through quiet sources, viable prospects.

To be a good Sleuth:

- **Test** if someone is given to philanthropy by recounting a personally fulfilling experience with our nonprofit. See if this leads to evoking a parallel feeling from the prospect about a nonprofit of their choice. Establish common ground about the satisfaction of participating as a volunteer.
- Tell the prospect that you would like to put their name on our **nonprofit's mailing list.** Ask if they would like to come **visit our nonprofit** at some point.
- Ask people who know our nonprofit to suggest other individuals who might be interested in us.
- •Look for leads in the press, social media, and other nonprofits' materials.
- •Work with nonprofit leadership to identify a link to the person. Help make sure the person is contacted.

AMBASSADOR TO STEWARD CONTINUUM, CON'T

#4-BE A CULTIVATOR

A cultivator actively participates in **structured activities** that are part of a nonprofit's organized fundraising process.

Cultivation is pre-planned and carried out explicitly over time, as a precursor to soliciting the prospect. It is very important to plan the process with a nonprofit's volunteer and staff leadership. Have:

- ways to involve the prospect: virtual tours, formal & informal discussions, events
- materials: case for support, fact sheets, and giving options
- confidential prospect profile
- coaching sessions: practice the case & the ask

#5-BE A SOLICITOR

Solicitors ask a prospect, face-to-face, for a gift. Practice helps.



#6-BE A STEWARD

Stewards make sure that as much care goes into sustaining and growing partnerships with a nonprofit's donors after receipt of a gift, as was spent before the contribution. This includes follow up visits, review of strategic plans and annual reports, and formal and informal question/answer sessions.

REFRAME FUNDRAISING

"Fundraising is the inspiration business, and however much we try to elevate and complicate it; at its heart it is little more than telling stories."

> Ken Burnett Relationship Fundraising

COMMUNICATE WITH DONORS

- Ramp up donor communication
 - Check in with donors to see how they are doing
 - Make thank you calls, write letters, video chat
- "Gratitude overcomes fear & rekindles hope"
 - Be a calming presence while acknowledging that this isn't business as usual
 - Don't apologize for asking
 - Tell your nonprofit's story well



PREPARE YOUR MESSAGE

- Update your nonprofit's case for funding support
 - create a mini-case for support for what is most needed right now for your nonprofit to restore/recover from COVID
 - update language in your nonprofit's case for support & across all your nonprofit's communication platforms
 - include stories from those your nonprofit serves & those who volunteer
 - highlight the impact your nonprofit has made in the past, continues to make now, & what you aim for in the near future



TELL YOUR STORY

- Promote your nonprofit's mission & story:
 - On your nonprofit's website
 - Customize web language & graphics for selected social media platforms
 & emails
 - In press releases & editorial/"good news" articles
 - In talking points for board & volunteers
- Make communication relevant to your nonprofit's mission
 - Let people know how your nonprofit is responding & adapting
 - Share testimonials of those you serve
 - in writing, with pictures & videos



TELL YOUR STORY BY VIDEO: EASIER THAN EVER TO CREATE COMPELLING VIDEO MESSAGES

- Catch the attention of your audience
 - the federal election is taking up air space & attention
 - but people have more time to view social media
- Create video clips with your cell phone
- Tell your story but keep it short—30 to 60 seconds
 - Show your impact
 - Make your call to action clear
- Get permission. Then share your video
 - website
 - selected social media
 - You-Tube
 - emails



THE ART OF 'THE ASK': It's All About the Research & Relationships

Effective Fundraising is donor-centered.

Nonprofits needs to build strong relationship with prospective & current major donors

- How did this donor become connected to your nonprofit?
- What is their history with your nonprofit? With your cause in general?
- Who else in your nonprofit does the donor know?
 Who in your nonprofit should be on the cultivation and asking team? Other board members? Staff? Volunteers?
 Who would this donor want to say "yes" to?
- What key influencers are important to this donor? How can they help? family, friends, neighbors, business associates



THE ART OF 'THE ASK': DONOR-CENTRIC

Put yourself in your donor's seat. How does it feel?

- Time: What makes you believe your donor is ready to be asked for a gift now?
- Place: Where will your asking conversation take place? What's best for the donor?
- People: What 1 or 2 people make the best team to talk with the donor & ask for a gift?
- Case: What is the focus of your ask? Paint a picture of that vision with your donor. What might strengthen your case, your vision & your ask?
- Concerns: What concerns might need to be addressed? What are your responses?
- Ask: "Would you consider a lead gift to our cause?"
 Then be quiet. Let them think & respond.
 - No/Maybe/Not Yet: If the donor is not ready to give, ask them to set their conditions for saying yes.

Time? Information? Organizational involvement?

 Yes: If the donor agrees to make a commitment, demonstrate your unabashed joy + provide them with donation instructions

pledge note to sign envelope to mail check online URL for credit card donations stock transfer instructions Heart logic and mind logic are often two very different things.



It has to feel right and make sense to move forward with ease.

If it doesn't feel right, but it seems to make sense, pause, and investigate within.

If it feels right but doesn't make total sense, ask the mind to trust the heart a little more. The heart's usually the wiser of the two.

NEXT STEPS

chescocf.org/virtual-board-trustee/

- Nationally, of the donations to nonprofits:
 - 90% from individuals
 - 5% from corporations
 - 5% from foundations
- Chester County is abundantly wealthy
- Generous individuals want to make a positive difference
- Amidst COVID, most nonprofits are stretched thin
 need resources
- Now is the time for your nonprofit board & staff to work together as a team to plan & implement a coordinated individual donor asking campaign.



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HOPE TO SEE YOU NEXT WEEK!

Register: chescocf.org/virtual-board-trustee/

